



Trends and Issues in Evaluation Practice

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December 2018

01

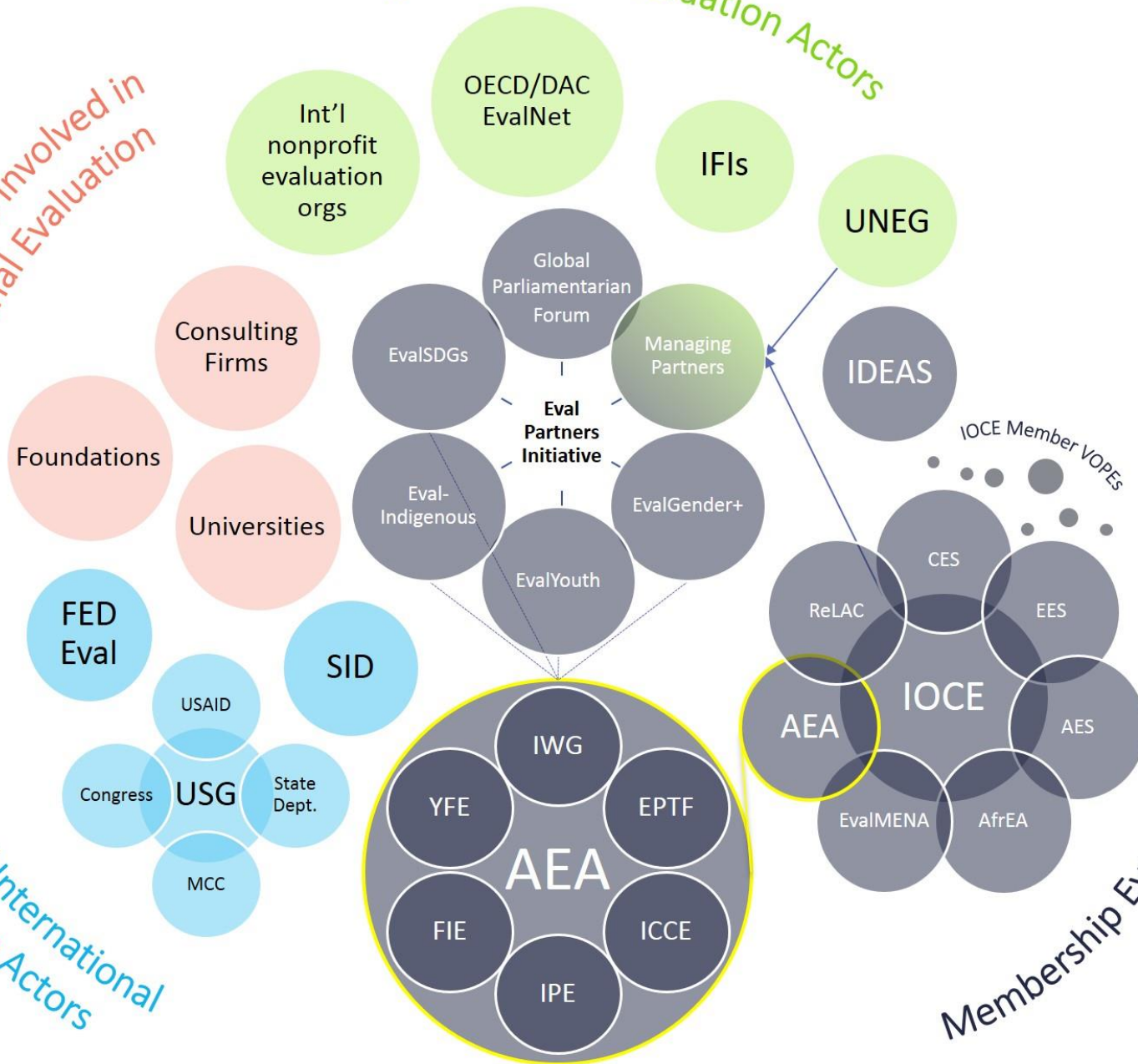
The Evaluation Landscape

AEA Stakeholders Involved in International Evaluation

International Evaluation Actors

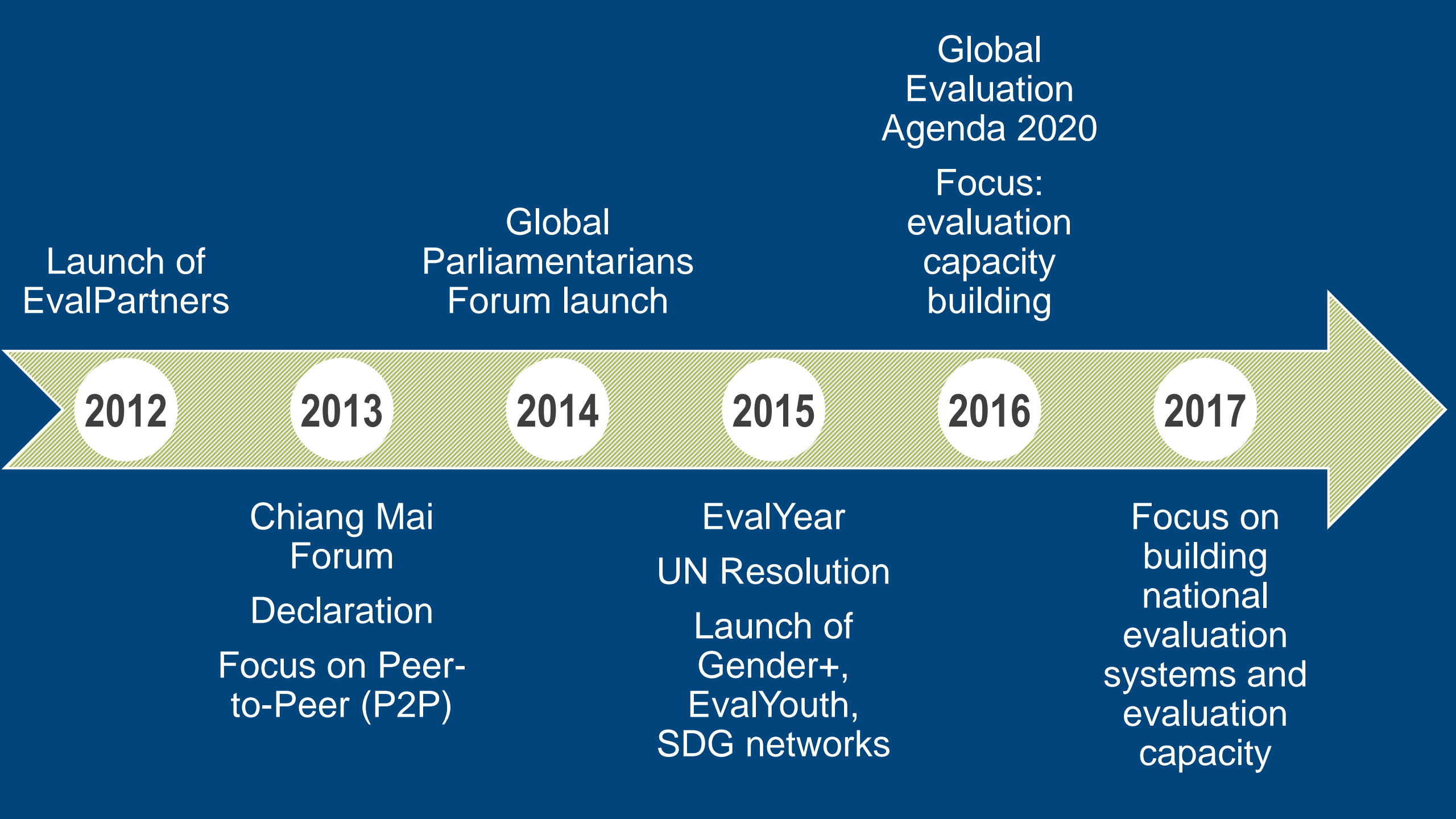
US-based International Evaluation Actors

Membership Evaluation Organizations



KEY:

- AEA – American Evaluation Association
- AES – Australasian Evaluation Society
- AfrEA – African Evaluation Association
- CES – Canadian Evaluation Society
- DAC – Development Assistance Committee
- EES – European Evaluation Society
- EPEWG - Evaluation & Performance Effectiveness Working Group
- EPTF – Evaluation Policy Task Force
- EvalMENA – Middle East and North Africa Evaluators Network
- FED Eval – Federal Evaluators – volunteer group
- FIE – Feminist Issues in Evaluation
- ICCE – International and Cross Cultural TIG
- IDEAS – Intl. Development Evaluation Association
- IFI – International Financial Institutions
- IOCE – Intl. Org. for Cooperation in Evaluation
- IPE – Indigenous Peoples in Evaluation
- IWG – International Working Group
- MCC – Millennium Challenge Corporation
- OECD – Organization for Economic Cooperation & Development
- ReLAC – Latin-American and Caribbean Monitoring, Evaluation and Systematization Network
- SID – Society for International Development
- VOPE – Volunteer Organizations for Professional Evaluation
- UNEG – UN Evaluation Group
- USAID – US Agency for International Development
- USG – US Government
- YFE – Youth Focused Evaluation



Launch of
EvalPartners

Global
Parliamentarians
Forum launch

Global
Evaluation
Agenda 2020

Focus:
evaluation
capacity
building

2012

2013

2014

2015

2016

2017

Chiang Mai
Forum
Declaration
Focus on Peer-
to-Peer (P2P)

EvalYear
UN Resolution
Launch of
Gender+,
EvalYouth,
SDG networks

Focus on
building
national
evaluation
systems and
evaluation
capacity



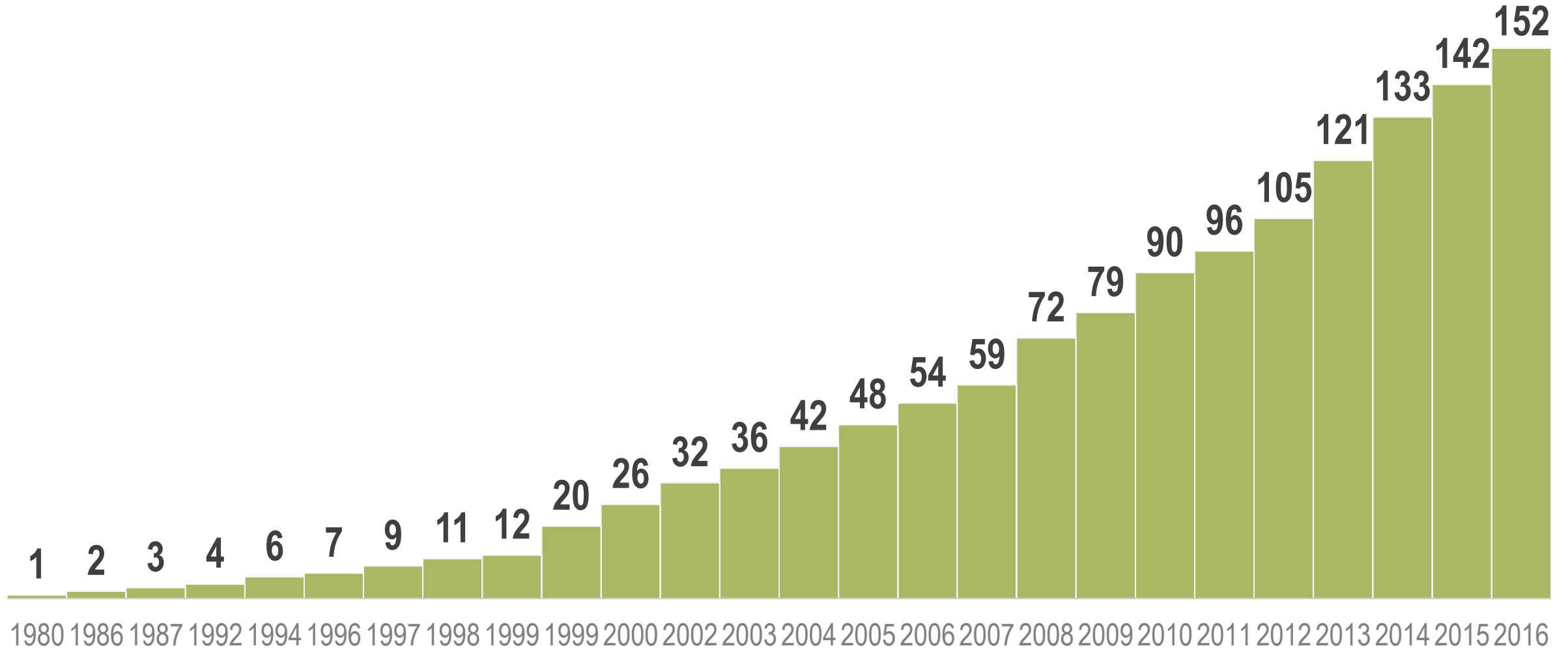
GLOBAL PARTNERSHIP

- The EvalPartners Global Partnership includes 58 members
- UN agencies, universities, bilateral funders, multilateral banks, voluntary organizations for professional evaluation (VOPEs), and others



CUMULATIVE NUMBER OF VOPES IN EXISTENCE, BY YEAR

(ONLY THOSE REPORTING YEAR OF FORMATION)



EvalPartners

Managed by IOCE and UNICEF

Global Forum of
Parliamentarians for
Evaluation

EvalSDG

EvalGender+

EvalYouth

EvalIndigenous

Empowered lives.
Resilient nations.

ld through evaluation:
s for the better world we want

Ev...ati... Fo... I...

pr
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BISHKEK PARTNERSHIP STATEMENT

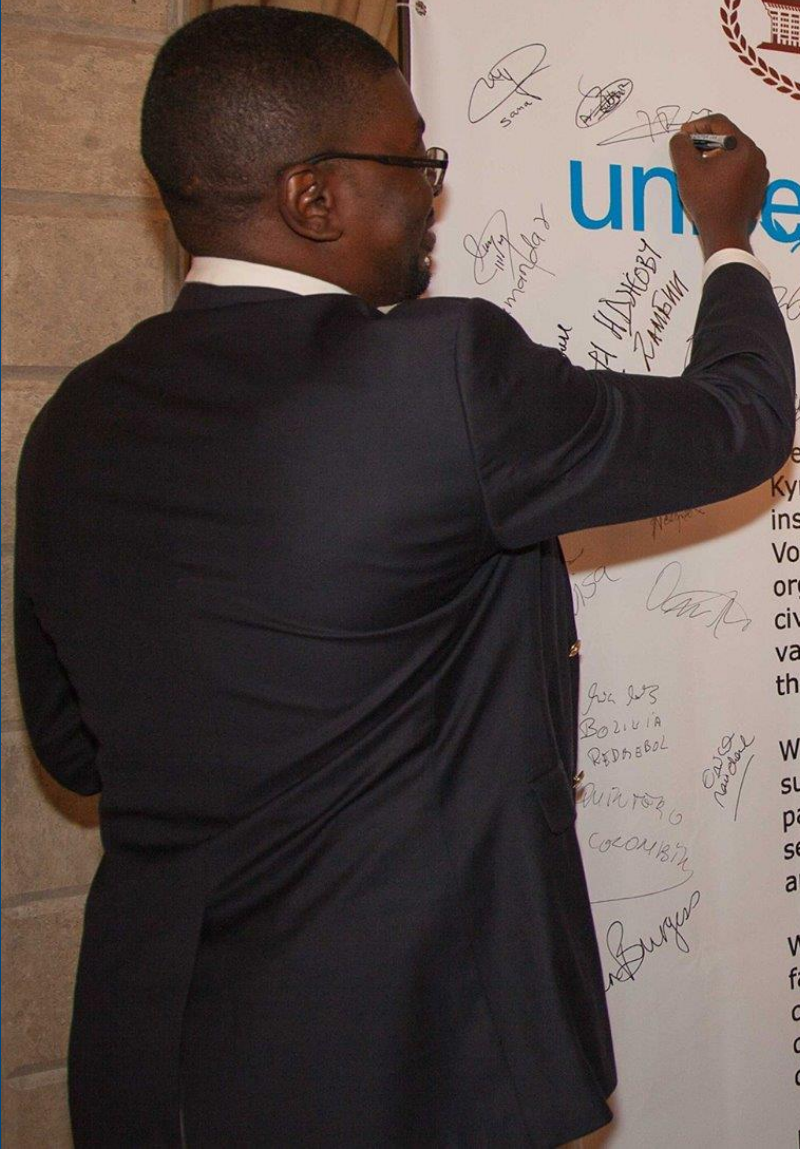
A RENEWED ENGAGEMENT TO WORK TOGETHER TO TRANSFORM OUR WORLD THROUGH EVALUATION

We, participants of the Third EvalPartners Global Evaluation Forum, meeting in Bishkek, Kyrgyz Republic, April 26 to 28 2017, reaffirm our engagement in evaluation as an effective instrument for promoting and supporting equitable sustainable development. As members of Voluntary Organizations for Professional Evaluation (VOPEs), parliaments, governments, organizations for development cooperation, foundations, universities, the private sector, and civil society, including the next generation of evaluators, we form an alliance based on values of equity, gender equality, and social justice, driven by a desire to improve our world through questioning, experimentation, evidence-building, and learning.

We adhere to the 2030 Agenda and the Sustainable Development Goals, and strongly support their achievement for the benefit of people, planet, prosperity, peace, and partnerships. We realize that these Goals impact on the practice of evaluation world-wide by setting high expectations in terms of learning from experiences, providing rigorous and useful data, and continuously improving local, national, regional, and global interventions.

We stand by the EvalAgenda 2016-2020 which emphasized the importance, for the global family of nations, of the enabling environment for evaluation, the development of institutional capacities to produce and to use evaluations, and the inter-linkages among these first three dimensions.

Meeting in Bishkek, we have taken stock of the realizations of recent years, particularly driven by the action of the numerous constituencies of EvalPartners and other to the global evaluation movement. While celebrating accomplishments, the magnitude of the task before us in supporting the attainment of the goals by 2030. We have agreed that success demands that works of people pursuing betterment in specific areas, be of other nature.







Transforming our world through evaluation:
engagement and partnerships for the better world we want

Leaders Global Evaluation Forum III

26-28 April 2017

Bishkek, Kyrgyz Republic

VOPE 1
1. What is the supply?
2. What are barriers to increased supply?
3. How can we increase supply in this area?





III EvalPartners Global Evaluation Forum

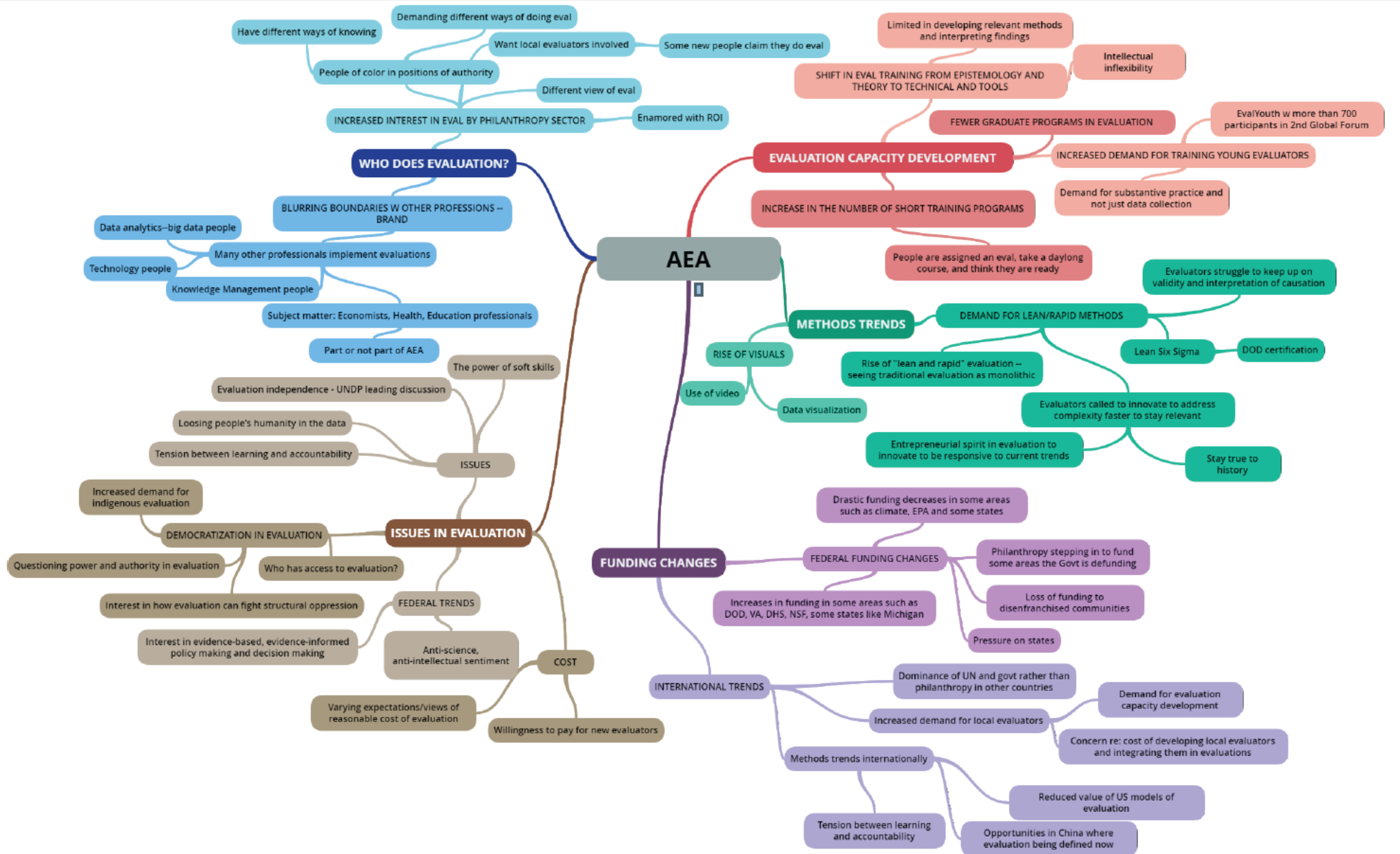
We, participants of the 3rd EvalPartners Global Evaluation Forum, pledge to invest renewed effort in working in collaboration with others to mutually support the EvalAgenda 2020 and the SDGs.



Transforming our world through evaluation: engagement and partnerships for the better world we want
26-28 April 2017 Bishkek, Kyrgyzstan

02

Trends Around Evaluation



03

Issues in Evaluation



Language and Branding



Professionalization



Emerging Methods



Partnerships



Evaluation Job Market

03-A

Language and Branding

Review

Monitoring

Surveillance

Audit

Rating

Screening

Appraisal

Quality Assurance

Assessment

Evaluation

Review

Check on compliance

Monitoring

Track progress

Surveillance

Identify patterns and response

Audit

Report non-compliance

Quality Assurance

Maintain quality

Evaluation

Inform decisions and improve effectiveness of policies and programs

Review

Checking on compliance and providing technical support for compliance

Monitoring

Periodic checking to determine progress compared to plan

Surveillance

Regular review of specific indicators to identify changes that require immediate response

Audit

Official inspection by independent, qualified body to identify areas of non-compliance with regulations

Quality Assurance

Checking on compliance with standards of quality, response to customer's needs, and achievement of outcomes

Evaluation

A systematic determination of a subject's merit, worth, and significance, using agreed upon criteria to inform decisions and improve effectiveness

SAYING WHAT WE MEAN

- Εκτίμηση (ektimisi: assessment)
- Κριτική (kritiki: critique)
- Επιτήρηση (epitirisi: surveillance)
- Εξέταση (exetasi: examination, test)
- Παρακολούθηση (parakolouthisi: monitoring, review)
- Επανεξέταση (epanexetasi: review, quality review)
- Συμμόρφωση (symorphosi: compliance)
- Υπολογισμός (ipologismos: measurement, assessment)
- Έλεγχος (elenghos: audit, review)
- αξιολόγηση απόδοσης (performance appraisal)



Ελληνική Δημοκρατία
Η κυβέρνηση

Ελλάδα:

**Μια στρατηγική
ανάπτυξης
για το μέλλον**

Ιούλιος 2018

Greece: A
Growth and
Development
Strategy for
the Future

<https://government.gov.gr/olistiki-anaptixiaki-stratigiki/>

Παρακολούθηση και Αξιολόγηση της Στρατηγικής

Monitoring and Evaluation

Η εφαρμογή της στρατηγικής και των πολιτικών που προβλέπονται στο παρόν έγγραφο θα παρακολουθείται από μια Πολιτική Επιτροπή, υπό την εποπτεία του Πρωθυπουργού. Σε τεχνικό επίπεδο, η Γενική Γραμματεία Συντονισμού θα είναι υπεύθυνη για:

- i. Τη συνεχή επικοινωνία με τα αρμόδια Υπουργεία, προκειμένου να παρακολουθεί την πρόοδο που έχει σημειωθεί στο Σχέδιο Δράσης και τα Προβλεπόμενα Χρονοδιαγράμματα.
- ii. Την υποβολή αναφοράς προόδου σε διμηνιαία βάση στην Πολιτική Επιτροπή.
- iii. Την ανάπτυξη συστήματος έγκαιρης προειδοποίησης για τον εντοπισμό πιθανών προβλημάτων και αποκλίσεων.
- iv. Την υποβολή προτάσεων για τη λήψη μέτρων.

i. Monitoring

ii. Progress report

iii. Surveillance

iv. Adjustments

Η Πολιτική Επιτροπή θα υποστηριχθεί από ένα Αναπτυξιακό Συμβούλιο Εμπειρογνομόνων, το οποίο θα ενημερώνεται για την πρόοδο της εφαρμογής του Σχεδίου Δράσης και θα παρέχει συμβουλές σε θέματα στρατηγικής και πολιτικής. Ένα δημόσιο ερευνητικό ίδρυμα θα συμβάλει στην επεξεργασία και εξειδίκευση των σχετικών πολιτικών αποφάσεων.



Data for Development: An Evaluation of World Bank Support for Data and Statistical Capacity

This evaluation assesses how effectively the World Bank has supported development data production, sharing, and use, and suggests ways to improve its approach.

Download Report

Data and Evidence: The Foundation of Development Policy

Data and evidence are the foundation of development policy and effective program implementation, and countries need data to formulate policy and evaluate progress.

At the global level, the World Bank has a strong reputation in development data and has been highly effective in data production. It produces influential, widely used data and cross-country indicators that fill important niches, benchmark countries, and stimulate research and policy action.

The World Bank has also taken a prominent leadership role in global data partnerships so far. However, the World Bank needs to determine its future role carefully because the global partnership landscape is becoming more uncertain—as old partnerships phase out, the complementarity of new partnerships is unclear. This makes the World Bank's future role especially pivotal because the sustainability of funding from global data partnerships at both the national level and for some global data efforts is at risk. Without sustained funding, past progress will be in jeopardy, as observed in some countries where data quality worsened when trust fund support ended.

Drivers of Success

The World Bank's success is attributable to its **technical expertise**, the ability to **link global needs to national needs**, initiatives that were **sustained for the long term**, and **well-aligned partnership engagements**.

There were also significant successes in countries where the World Bank and its partners used a **system-wide approach** to statistical capacity building.

Watch In Brief: Why Data Matters in Development



To guide its inquiry, the Independent Evaluation Group (IEG) developed a [list of ingredients for successful national data systems of the future](#), included in the infographic below.

<http://ieg.worldbankgroup.org/evaluations/data-for-development>



<http://ieg.worldbankgroup.org/event/data-for-development>

Min: 7:57-10:46

03-B

Professionalization

EVALUATION COMPETENCIES

CES (2010)	Aotearoa New Zealand (ANZEA)	IDEAS (2013)	Government of South Africa (2014)	UNEG (2016)	AEA (2018)
<ul style="list-style-type: none">• Reflective practice• Technical practice• Situational practice• Management• Interpersonal practice	<ul style="list-style-type: none">• Contextual analysis and engagement• Systematic evaluative inquiry• Evaluation project management and professional evaluation practice• Reflective practice and professional development	<ul style="list-style-type: none">• Professional foundations• Monitoring systems• Evaluation planning and design• Managing the evaluation• Conducting the evaluation• Communicating evaluation findings• Promoting a culture of learning for evaluation	<ul style="list-style-type: none">• Overarching considerations (contextual understanding, ethical conduct, interpersonal skills)• Leadership• Evaluation craft (evaluative discipline and practice, research practice)• Implementation of evaluations (practice, management, reporting)	<ul style="list-style-type: none">• Professional foundations• Technical evaluation skills• Management skills• Interpersonal skills• Promoting a culture of learning evaluation	<ul style="list-style-type: none">• Professional practice• Methodology domain• Context domain• Management and planning domain• Interpersonal domain

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03-C

Emerging Issues in Methodology

Facilitation

Data Visualization

Leadership

Triangulation

03-D

Partnerships

POTENTIAL PARTNERSHIP CRITERIA

- Increasing demand for evaluation
- Like-minded groups
- Communities
- U.S. and cross-boundary networks

03-E

Evaluation Job Market

EVALUATION JOBS

- Evaluation commissioners
- Consulting firms
- Internal evaluators
- Teaching and research
- Evaluation-related jobs