

General Fund

Note: Space Costs are not yet finalized.

Strategic Resource Management Budget Planning Model Based on 2020/21 Booked Budget

	Allocation Method	College of Arts & Sciences	College of Aviation	College of Education & Human Development	College of Engineering & Applied Sciences	College of Fine Arts	College of Health & Human Services	Haworth College of Business	Central Pool	General Fund Total
REVENUE:										
Net Tuition, Undergraduate	A	77,795,696	5,789,006	12,720,398	14,028,508	12,685,886	16,656,817	25,622,287	1,183,554	166,482,152
Tuition, Graduate	B	9,885,511	-	14,477,142	5,261,469	972,345	9,388,534	3,392,405	-	43,377,406
Differential Tuition		-	-	-	3,245,217	2,167,143	-	3,560,158	-	8,972,518
State Appropriation	C	20,991,689	4,800,996	15,167,831	12,642,931	5,547,409	12,536,959	18,144,265	-	89,832,080
Indirect Cost Recovery (College, 90%)		1,211,951	516	623,589	770,640	-	526,348	16,956	-	3,150,000
Indirect Cost Recovery (OVPR, 10%)		-	-	-	-	-	-	-	350,000	350,000
Other General Fund Revenue		-	-	-	-	-	-	-	3,115,047	3,115,047
Assigned Revenue - Other		209	-	59,216	-	1,800	62,550	1,529,188	55,000	1,707,963
Course Fees		1,312,856	8,320,255	182,401	253,927	495,727	528,640	362,200	4,671,970	16,127,976
Other Activities, Support		-	-	-	-	-	-	-	-	-
Other Activities, Revenue		-	-	-	-	-	-	-	-	-
Assigned Revenue - Auxiliary Units, Support		-	-	-	-	-	-	-	-	-
Assigned Revenue - Auxiliary Units, Revenue		-	-	-	-	-	-	-	-	-
TOTAL REVENUE		111,197,912	18,910,773	43,230,577	36,202,692	21,870,310	39,699,848	52,627,459	9,375,571	333,115,142
EXPENSES:										
Direct Expenses:										
College Responsibility Unit Expense		43,865,301	5,039,270	12,248,338	17,272,677	13,518,982	14,632,863	18,832,132	-	125,409,563
F&A		318,231	135	163,740	202,352	-	138,207	4,452	-	827,117
Course Fees		1,312,856	8,320,255	182,401	253,927	495,727	204,640	362,200	-	11,132,006
Part-time Instruction		189,949	5,536	-	17,610	-	-	70,426	-	283,521
Summer Instruction		2,424,099	323,703	1,099,689	694,923	226,468	1,189,715	1,195,142	-	7,153,739
GA/DA Stipend & Tuition		7,730,838	-	1,159,412	1,558,841	566,591	637,575	245,885	-	11,899,142
WMUx Instruction		4,224,653	855,462	3,728,946	623,882	310,454	3,871,669	881,479	21,117	14,517,662
Other Activities Expenses		-	-	-	-	-	-	-	-	-
Auxiliary RU - Debt Service		-	-	-	-	-	-	-	-	-
Auxiliary RU - Direct Operating Expenses		-	-	-	-	-	-	-	-	-
Total Direct Expenses		60,065,927	14,544,361	18,582,526	20,624,212	15,118,222	20,674,669	21,591,716	21,117	171,222,750
Service Units:										
Office of Institutional Equity									702,951	702,951
Office of the General Counsel & Risk Mgmt									1,596,880	1,596,880
Office of the President									3,916,997	3,916,997
Office Of University Budgets									472,526	472,526
Provost/Vice Provost Academic Affairs									57,730,649	57,730,649
VP Business and Finance									17,948,177	17,948,177
VP Development									594,078	594,078
VP Diversity and Inclusion									1,368,749	1,368,749
VP for Research									3,687,013	3,687,013
VP Government Relations									796,685	796,685
VP Marketing & Strategic Comm.									3,220,829	3,220,829
VP Student Affairs									5,495,921	5,495,921
Total Service Units		-	-	-	-	-	-	-	97,531,455	97,531,455
Costs of Space:										
Debt Service									15,681,330	15,681,330
Custodial									6,634,376	6,634,376
Maintenance									5,531,472	5,531,472
Utilities									11,991,394	11,991,394
Cost of Space Allocation	D,E	5,211,077	107,447	1,653,587	2,285,724	2,396,930	1,304,652	1,140,064	(16,997,795)	(2,898,314)
Total Costs of Space		5,211,077	107,447	1,653,587	2,285,724	2,396,930	1,304,652	1,140,064	22,840,777	36,940,258
University Participation Assessment	42.81%	47,601,515	8,095,310	18,506,111	15,497,620	9,362,225	16,994,680	22,528,721	(143,424,881)	(4,838,699)
Net Revenue (Expense) Strategic		(1,680,607)	(3,836,345)	4,488,353	(2,204,864)	(5,007,067)	725,847	7,366,958	32,407,103	32,259,378
Investment Allocation:										
Auxiliaries									22,073,703	22,073,703
Utilities Infrastructure Reserve									3,250,000	3,250,000
Colleges From (To)		(1,680,607)	(3,836,345)	4,488,353	(2,204,864)	(5,007,067)	725,847	7,366,958	-	(147,725)
Total Strategic Investment Allocation		(1,680,607)	(3,836,345)	4,488,353	(2,204,864)	(5,007,067)	725,847	7,366,958	25,323,703	25,175,978
University Strategic Initiatives:										
Transformational Initiatives									1,233,400	1,233,400
Mountain Top Initiative									2,000,000	2,000,000
Establish University Strategic Initiatives Fund									1,500,000	1,500,000
Total University Strategic Initiatives		-	-	-	-	-	-	-	4,733,400	4,733,400
Adademic Affairs Strategic Initiatives									1,000,000	1,000,000
Renewal/Replacement Reserves		-	-	-	-	-	-	-	1,000,000	1,000,000
Research Support Strategic Initiatives		-	-	-	-	-	-	-	350,000	350,000
TOTAL		-	-	-	-	-	-	-	-	-

A - Student Credit Hours
 B - Headcount - Student, Graduate
 C - Headcount - Undergraduate & Graduate
 D - Net Assignable Sq. Ft., Allocated to GF RU's only
 E - Net Assignable Sq. Ft., Allocated to all RU's except those that pay for space directly

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Note: Space Costs are not yet finalized.

Auxiliary

Strategic Resource Management Budget Planning Model Based on 2020/21 Booked Budget

	Athletics*	Auxiliary Administrative Services	Center for Disability Services	Extended University Programs	Fetzer Center	Housing Dining Bernhard Center	Miller Auditorium	Paper Pilot Plant	Parking System	Physical Plant Internal	Sindecuse Health Center	Tcomm	The Oaklands	Unified Clinics	University Stores-Postage/Billing	West Hills Athletic Club	Auxiliary Total	
REVENUE:																		
Net Tuition, Undergraduate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tuition, Graduate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Differential Tuition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
State Appropriation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Cost Recovery (College, 90%)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Cost Recovery (OVPR, 10%)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other General Fund Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Assigned Revenue - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Course Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Activities, Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Activities, Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Assigned Revenue - Auxiliary Units, Support	-	420,574	5,805	198,042	50,000	3,483,883	534,212	31,491	3,605,699	14,613,672	747,610	1,576,494	20,000	535,292	124,600	300,000	26,247,374	
Assigned Revenue - Auxiliary Units, Revenue	10,227,297	1,790,044	2,758,771	248,828	1,657,557	43,213,188	1,014,064	955,779	5,063,403	650,000	7,354,842	910,013	21,399	2,321,804	1,019,400	2,017,226	81,223,615	
TOTAL REVENUE	10,227,297	2,210,618	2,764,576	446,870	1,707,557	46,697,071	1,548,276	987,270	8,669,102	15,263,672	8,102,452	2,486,507	41,399	2,857,096	1,144,000	2,317,226	107,470,989	
EXPENSES:																		
Direct Expenses:																		
College Responsibility Unit Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
F&A	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Course Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Part-time Instruction	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Summer Instruction	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
GA/DA Stipend & Tuition	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
WMUx Instruction	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other Activities Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Auxiliary RU - Debt Service	1,543,856	-	-	-	-	5,270,860	-	1,300,000	2,172,988	1,375,468	-	693,078	-	-	-	215,442	12,571,692	
Auxiliary RU - Direct Operating Expenses	25,461,042	2,210,618	2,722,476	442,103	1,679,332	40,258,784	1,868,410	1,050,246	6,277,059	13,888,204	7,776,790	1,710,680	41,399	2,812,915	1,144,000	2,043,853	111,387,911	
Total Direct Expenses	27,004,898	2,210,618	2,722,476	442,103	1,679,332	45,529,644	1,868,410	2,350,246	8,450,047	15,263,672	7,776,790	2,403,758	41,399	2,812,915	1,144,000	2,259,295	123,959,603	
Service Units:																		
Service Units:																		
Office of Institutional Equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Office of the General Counsel & Risk Mgmt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Office of the President	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Office Of University Budgets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Provost/Vice Provost Academic Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Business and Finance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Diversity and Inclusion	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP for Research	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Government Relations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Marketing & Strategic Comm.	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
VP Student Affairs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Service Units	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Costs of Space:																		
Debt Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Custodial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Maintenance	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Cost of Space Allocation	1,816,097	5,937	-	-	152,212	-	388,592	212,994	16,256	74,697	180,307	20,586	30,636	-	-	-	2,898,314	
Total Costs of Space	1,816,097	5,937	-	-	152,212	-	388,592	212,994	16,256	74,697	180,307	20,586	30,636	-	-	-	2,898,314	
University Participation Assessment	2.50%	255,682	55,265	69,114	11,172	42,689	1,167,427	38,707	24,682	216,728	381,592	202,561	62,163	1,035	71,427	28,600	57,931	2,686,775
Net Revenue (Expense)	(18,849,380)	(61,202)	(27,014)	(6,405)	(166,676)	-	(747,433)	(1,600,652)	(13,929)	(456,289)	(57,206)	-	(31,671)	(27,246)	(28,600)	-	(22,073,703)	
Strategic Investment Allocations:																		
Auxiliaries	(18,849,380)	(61,202)	(27,014)	(6,405)	(166,676)	-	(747,433)	(1,600,652)	(13,929)	(456,289)	(57,206)	-	(31,671)	(27,246)	(28,600)	-	(22,073,703)	
Utilities Infrastructure Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Colleges From (To)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Strategic Investment Allocations	(18,849,380)	(61,202)	(27,014)	(6,405)	(166,676)	-	(747,433)	(1,600,652)	(13,929)	(456,289)	(57,206)	-	(31,671)	(27,246)	(28,600)	-	(22,073,703)	
University Strategic Initiatives:																		
Transformational Initiatives	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Mountain Top Initiative	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Establish University Strategic Initiatives Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total University Strategic Initiatives	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Adademic Affairs Strategic Initiatives																		
Renewal/Replacement Reserves																		
Research Support Strategic Initiatives																		
TOTAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	

A - Student Credit Hours
 B - Headcount - Student, Graduate
 C - Headcount - Undergraduate & Graduate
 D - Net Assignable Sq. Ft., Allocated to GF RU's only
 E - Net Assignable Sq. Ft., Allocated to all RU's except those that pay for space directly

*Includes Lawson Ice Arena for FY21.

Other Activities

Strategic Resource Management Budget Planning Model Based on 2020/21 Booked Budget

Note: Space Costs are not yet finalized.

	Fund 23's Assessed Auxiliary UPA	Fund 23's Assessed College UPA	Other Forms of Revenue	Total General Fund & Auxiliary
REVENUE:				
Net Tuition, Undergraduate	-	-	-	166,482,152
Tuition, Graduate	-	-	-	43,377,406
Differential Tuition	-	-	-	8,972,518
State Appropriation	-	-	-	89,832,080
Indirect Cost Recovery (College, 90%)	-	-	-	3,150,000
Indirect Cost Recovery (OVPR, 10%)	-	-	-	350,000
Other General Fund Revenue	-	-	-	3,115,047
Assigned Revenue - Other	-	-	-	1,707,963
Course Fees	-	-	-	16,127,976
Other Activities, Support	126,672	58,175	184,847	184,847
Other Activities, Revenue	1,418,703	4,943,696	6,362,399	6,362,399
Assigned Revenue - Auxiliary Units, Support	-	-	-	26,247,374
Assigned Revenue - Auxiliary Units, Revenue	-	-	-	81,223,615
TOTAL REVENUE	1,545,375	5,001,871	6,547,246	447,133,377
EXPENSES:				
Direct Expenses:				
College Responsibility Unit Expense			-	125,409,563
F&A				827,117
Course Fees				11,132,006
Part-time Instruction				283,521
Summer Instruction				7,153,739
GA/DA Stipend & Tuition				11,899,142
WMUx Instruction	-	-	-	14,517,662
Other Activities Expenses	1,506,741	2,888,581	4,395,322	4,395,322
Auxiliary RU - Debt Service	-	-	-	12,571,692
Auxiliary RU - Direct Operating Expenses	-	-	-	111,387,911
Total Direct Expenses	1,506,741	2,888,581	4,395,322	299,577,675
Service Units:				
Office of Institutional Equity			-	702,951
Office of the General Counsel & Risk Mgmt			-	1,596,880
Office of the President			-	3,916,997
Office Of University Budgets			-	472,526
Provost/Vice Provost Academic Affairs			-	57,730,649
VP Business and Finance			-	17,948,177
VP Development			-	594,078
VP Diversity and Inclusion			-	1,368,749
VP for Research			-	3,687,013
VP Government Relations			-	796,685
VP Marketing & Strategic Comm.			-	3,220,829
VP Student Affairs			-	5,495,921
Total Service Units	-	-	-	97,531,455
Costs of Space:				
Debt Service	-	-	-	15,681,330
Custodial	-	-	-	6,634,376
Maintenance	-	-	-	5,531,472
Utilities	-	-	-	11,991,394
Cost of Space Allocation	-	-	-	-
Total Costs of Space	-	-	-	39,838,572
University Participation Assessment	38,634	2,113,290	2,151,924	-
Net Revenue (Expense)	-	-	-	10,185,675
Strategic Investment Allocations:				
Auxiliaries	-	-	-	-
Utilities Infrastructure Reserve				3,250,000
Colleges From (To)				(147,725)
Total Strategic Investment Allocations	-	-	-	3,102,275
University Strategic Initiatives:				
Transformational Initiatives			-	1,233,400
Mountain Top Initiative			-	2,000,000
Establish University Strategic Initiatives Fund			-	1,500,000
Total University Strategic Initiatives	-	-	-	4,733,400
Adademic Affairs Strategic Initiatives			-	1,000,000
Renewal/Replacement Reserves			-	1,000,000
Research Support Strategic Initiatives			-	350,000
TOTAL	-	-	-	-

A - Student Credit Hours
 B - Headcount - Student, Graduate
 C - Headcount - Undergraduate & Graduate
 D - Net Assignable Sq. Ft., Allocated to GF RU's only
 E - Net Assignable Sq. Ft., Allocated to all RU's
 except those that pay for space directly