WESTERN MICHIGAN UNIVERSITY FACULTY SENATE

CAMPUS PLANNING AND FINANCE COUNCIL Minutes of 21 March 2017 at 3 p.m. Faculty Lounge, Bernhard Center

Members present: Todd Barkman, Cheryl Bauman-Bruey, David Dakin, Richard Gershon, James Penner, Colleen Scarff, Jan Van Der Kley, Pat Vander Meer, and Nick Walker (Western Student Association)

Guests: James Gilchrist, Vice Provost for Budget and Personnel and Chief Information Officer; Timothy Greene, Provost and Vice President for Academic Affairs; and Patti Van Walbeck, Associate Vice President for Business and Finance

Staff: Gayla Dennis, Business and Finance

Procedural Items

Welcome

Council Chair Barkman called the meeting to order at 3 p.m. He welcomed guests and council members. Introductions were made around the room.

Acceptance of the Agenda

A motion was made by Bauman-Bruey to accept the agenda as presented, supported by Gershon. Motion passed.

Approval of the Minutes of 21 February 2017

A motion was made by Bauman-Bruey to approve the minutes of 21 February 2017, supported by Van Der Kley. Motion passed.

Chair's Comments – Todd Barkman

Barkman announced that Vice President Van Der Kley would be giving an update on the undergraduate tuition change that will commence fall 2017.

Informational/Discussion Items

Charge #1: Address Any Outstanding Issues – Office of Provost response to 2015-16 CPFC subcommittee budget model report initiatives – Tim Greene Barkman provided the context of the initiatives that came out of the Campus Planning and Finance Council last year, asking for budgeting in Academic Affairs. CPFC designated a subcommittee to investigate budget models at WMU, and a full report was generated and presented to the Faculty Senate and the Provost Office for their response.

Provost Greene responded that item *A) Continue the engagement of this subcommittee for general budgetary matters at WMU*, is and should continue to be a Faculty Senate call. He reserved any further comment on that item. Item *B) Allow carry-forwards*, lacks clarity in regards to what Academic Affairs does and does not do. He advised the central budget at the University does not sweep

funds. The three categories where money is placed at the end of the year are grant reimbursement (indirect cost), EUP (money earned by a college through Extended University Programs), and summer revenue share (the balance from summer school teaching). Those three are one pot of money. The second pot is differential tuition, other than encumbered and Graduate Assistant/Doctoral Associateship funds, and prior-year start-up funds for promised multiple-year faculty funding. All encumbered funds for special needs of the academic units are retained by the colleges, and 30% of the remaining carryforward is swept to the Office of Academic Affairs.

Greene discussed enrollment incentives and advised that is partly what differential tuition is. He distributed a summary of proposed initiatives and advised that every college is currently growing with the exception of two.

Greene and Gilchrist shared procedures and policies regarding academic affairs, and Van Der Kley reminded the council of when the Faculty Senate held meetings with Budget and it was quite helpful for everyone. She suggested that reinstating those meetings may be helpful. Scarff confirmed she would be available for that. Gershon supported the suggestion as a good idea.

Charge #1: Address Any Outstanding Issues – Undergraduate Tuition Change – Jan Van Der Kley

Vice President Van Der Klev discussed a collaborative effort with Terry Curran. associate provost for enrollment management. He was trying to identify areas where we can have the most immediate impact and gain enrollment. He was very interested in our tuition model, and our competitiveness with that model. The University has also turned its attention to Graduate College tuition, and there will be a summit meeting on that topic next week. The Board of Trustees modified our non-resident tuition rates to be 1.25% of what WMU is charging in-state undergraduate students. Van Der Kley presented a PowerPoint overview on the analysis method. WMU is at 75/25 to help deflate any criticism we would get from the State. Looking at what the projections are for Michigan high school students, there is an expected decline of 18.5% in Michigan high school graduations. The University has to look outside of Michigan for new students. WMU has actually fared better in enrollment than other Michigan institutions, however. The underlying message is that we are not alone, and many institutions are in a far worse situation than the challenges the University is facing. WMU is still in a very manageable position. If we're going to be competitive in pricing, not only in Michigan, we needed to be at 1.25. We want to simplify the tuition models, which includes elimination of the flat-rate plan by fall 2018. WMU will be poised where we can do that without causing any harm to students or to the University.

Van Der Kley advised this is applicable to new students coming in. Their residency status will not change. If you come in as a non-resident, you will remain a non-resident. Current students are still subject to the old tuition rates because they can stay at the current residency policy. The University doesn't want to change the rules on existing students.

The Board of Trustees voted on this in January. WMU is going to see a relatively modest impact for fall 2017. It should be discernable, but it's not going to be great. It will be a much larger impact in fall 2018 and will grow over a considerable amount of time.

Other Business

No other business at this time.

Adjournment

The meeting adjourned at 5 p.m.

Gayla Dennis Recording Secretary